Henry E. Huntington
and the Creation
of Southern
California
Historical Perspectives on Business Enterprise Series
Mansel G. Blackford and K. Austin Kerr, Editors

Making Iron and Steel:
Independent Mills in Pittsburgh, 1820–1920
*John N. Ingham*

Daniel Willard and Progressive Management
on the Baltimore & Ohio Railroad
*David M. Vrooman*

Eagle-Picher Industries:
*Douglas Knerr*

Copyright © 1992 by the Ohio State University Press. All rights reserved.

Library of Congress Cataloging-in-Publication Data

Friedricks, William B., 1958—

Henry E. Huntington and the creation of southern California /
William B. Friedricks.

p. cm.—(Historical perspectives on business enterprise series)
Includes bibliographical references and index.
ISBN 0–8142–0553–4
ISBN 0–8142–0556–9 (pbk.)
HC102.5.H87F75 1991
338'.04'092—dc20
[B] 91-21542
CIP

Text and jacket design by Bruce Gore.

Type set in Baskerville by Tseng Information Systems, Durham, NC.

Printed by Braun-Brumfield, Ann Arbor, MI.

The paper in this book meets the guidelines for permanence and durability of the Committee on Production Guidelines for Book Longevity of the Council on Library Resources. ©

Printed in the U.S.A.
To my parents
Burt and Ginny Friedricks
Contents

1. Introduction: Metropolitan Entrepreneurship and the Los Angeles Basin 1
2. Business Beginnings 19
3. Apprenticeship Years in San Francisco, 1892–1901 30
4. Trolleys, Real Estate, and Electric Power, 1898–1903 48
5. Shaping the Basin and Developing the Economy, 1903–1907 68
6. Changing Course and Shifting Gears, 1908–1913 98
7. Twilight of the Business Triad, 1914–1917 117
8. Organized Labor, 1900–1920 135
9. Conclusion: The Huntington Legacy 147

Appendixes 161
Acknowledgments 167
Notes 169
Bibliography 205
Index 221