Appendix A

AUTHOR’S INTERVIEWS

Appendix B

NOTE ABOUT ARCHIVAL SOURCES

Grant files of The Cleveland Foundation dating from the twenties to the mid-seventies and other Foundation papers from 1914 to the early eighties were donated to the Western Reserve Historical Society in Cleveland and are accessible to the public. Grant files circa 1975 to the present and other recent documents are on file at the Foundation's offices. While I was granted full access to these later papers, they remain otherwise closed to public review.

Documents cited in the source notes below that are housed at the Western Reserve Historical Society will be identified by the notation WRHS and their manuscript number. Manuscript number 3627 contains Foundation records from 1915 to 1968, primarily minutes, annual reports, grant files and files on individuals who had frequent contact with the Foundation during that period. Manuscript number 4092 primarily contains grant files from the mid-sixties to the mid-seventies. Documents will be further identified by their container number (C#) and folder number (F#).

Documents that remain the private property of The Cleveland Foundation will be identified by the notation TCF.

Notations for other archival sources I consulted are:


BIC: Annual Reports of the Businessmen's Interracial Committee on Community Affairs (BICCA), 1964–69. Western Reserve Historical Society. Bohn: Bohn Housing and Planning Library. Special Collections, Case Western Reserve University, Cleveland.
CBS: Carl B. Stokes Papers. Western Reserve Historical Society.
Evert: Lawrence Evert, BICCA's former director, allowed me to review im-
portant committee documents in his possession, including the organi-
zation's minute books and a report entitled "Businessmen's Interracial
Committee on Community Affairs, Cleveland, Ohio: Its Beginning and
Early Activities 1964–1965."
Fed: The Federation for Community Planning Records, 1913–74. Western
Reserve Historical Society.
Klain: The Maurice Klain Research Papers: Cleveland Area Leadership Stud-
ies, 1956–65. Western Reserve Historical Society. During the fifties and
sixties, Klain, a political science professor at Western Reserve University,
interviewed dozens of Cleveland political, civic and business leaders on
the workings of the city's formal and informal power structures. This
collection consists primarily of the transcriptions of those interviews, in-
formation and insights from which may not be linked to any specific
interviewee.
Oral: Cleveland Families Oral History Project, 1982–85. Western Reserve
Historical Society. This collection contains transcriptions of 39 interviews
with individuals from or representatives of long-established Cleveland
families conducted by Jeannette Tuve, a history professor at Cleveland
State University, in order to ascertain why these families had been in-
volved so prominently in Cleveland's civic development. Pertinent inter-
viewees include Robert Gries, James Norton, Barbara Rawson, John
Sherwin and Homer Wadsworth.
PACE: The PACE Association Papers. Western Reserve Historical Society.
Press: The Cleveland Press Archives. Cleveland State University. Upon the
demise of the afternoon daily in 1982, its morgue dating back to the
teens and twenties was donated to the university. Clipping files are cited
below either according to subject name or the name of the newsmaker.
Appendix C

SOURCE NOTES

Prologue


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Chapter 4

Background on Goff's proposed municipal survey and other similar surveys and appointment of Survey Committee ("Goff's Cleveland Foundation to Make Survey of Poverty and Vice." Cleveland Press, Feb. 1914). Burns biography (Howard, 16-17; Press). What the Foundation was asked to study and how it decided (TCF; Moley, Review, 3-4). Surveys' cost (WRHS 3627 C1 F9; Martin). Underwriting of and Cleveland Trust's attitude toward surveys (Moley, Realities, 111-12; TCF). Sherwin biography (Belle). Sherwin's role in relief survey (Interview with Weiss; Miggins, 97-99; Fed Microfilm Roll 1). Hiring of Kingsley and Sears (Howard, 17). Survey recommendations (Kaiser, 183-85). Kingsley's move to Federation (Howard, 18). January 1915 decision of Survey Committee (Miggins, 117). Proposed future survey topics (Press, Cleveland Foundation). Role of Welfare Council in choosing education as next topic (Fed C8 F193). Goff on survey (Kelly). Ayres biography (Moley, Review, 8; Charles). Survey announcement and Ayres's comments about it ("'Ayres to Begin Survey of City's Schools Thursday." Cleveland Press, 13 Apr. 1915). School

Chapter 5

Re-creation of March 1987 meeting and its outcome (Interview with Tobin). Previous consideration of principal distribution (TCF). Tobin’s June 12 memo

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Chapter 7


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Appendixes


Chapter 11

Analysis of principal distribution (Interviews with Minter, Tobin and Mullen). National search (Interview with Gries). Wadsworth biography (Dooley, “Power”). Wadsworth on sizing up the job and his recruiters’ assurances (Interview). Wadsworth on neighborhoods and Cleveland public schools (Interview). Famicos’s low-income housing program (Beach, “Right”). Wadsworth on Cleveland’s governance and local office holders (Oral). Wadsworth’s 18 Sept.

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terview). Fagan on intertwined fate of parishes and their neighborhoods (McGunagle). Neighborhood program of Commission on Catholic Community Action (Interview with Fagan; McGunagle). Fagan on neighborhood advocacy groups' role in desegregation (Interview). Examples of neighborhood protest against Kucinich administration and redlining (McGunagle; Interview with Fagan). Minter on Foundation's neighborhood program (Interview). Sophisti-
cation of Cleveland's neighborhood movement (Interview with Fagan). Darker view of philanthropic support of neighborhood movement (Bartimole, "Neigh-
borhoods"). Origins of Foundation's mid-course evaluation of neighborhood program (Interview with Minter). Lajoie biography (Interview with Wadsworth). Findings of Foundation's internal review (Minter). Origins and impact of neighborhood discussion group (Interview with Minter). Number of houses being rehabbed annually (TCF). Cleveland Housing Network (Beach, "Right"). Significance of CHN's establishment (Interview with Minter). Foundation's support of CHN and its record of performance (TCF). Changes in Standard Oil's corporate contributions program (Interviews with Hardis and Buhl). Inaugural urban development project (Interview with Buhl; TCF). Cincotta-led protest (Interview with Buhl). Origins of Cleveland Housing Partnership and its accomplishments (Interview with Buhl; TCF). Fagan on Foundation's interest in Playhouse Square (Interview). Shepardon biography (Kirkham; Sned-

Staff's 8 Aug. 1973 analysis of master redevelopment plan (WRHS 4092 C16 F361). Van Dijk biography; community reaction to his master plan (Interview with van Dijk). Master plan proposals (Gottlieb). Wadsworth on theater restoration project and van Dijk plan (Interview). Activities at Playhouse Square theaters (Wood; Snedcof; Kirkham). PSF's free-ticket strateegem (Interview with Henkel). $1 million deficit (Snedcof, 203). Doyle on theaters as theaters (In-
terview). Deferral of operating support grant and hiring of Costin (TCF). Cos-
porate advisory committee (Interview with Doyle; Dooley, "Party"; Magat, Ag-
ile, 257-58). Rouse study (Interviews with Doyle and Minter; TCF). Fund-
raising campaign (1979, 1981 and 1983 Annual Reports. Cleveland Founda-
tion). PHS's use of challenge-grant funds (Snedcof, 205). PHS's first capital campaign and Foundation's role in it (Kirkham; Interview with Doyle; Snedcof,

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February 26 memo (TCF). Minter on consensus-building and retreat notebook (Interview). Details and funding of expanded Special Initiatives program (TCF). Re-creation of March retreat (TCF; Interviews with Pogue and Minter; Author's observations).